camurus

Company presentation

October 2025





Forward looking statements

This presentation contains forward-looking statements that provide our expectations or forecasts of future events such as new product developments and regulatory approvals and financial performance.

Camurus is providing the following cautionary statement. Such forward-looking statements are subject to risks, uncertainties and inaccurate assumptions. This may cause actual results to differ materially from expectations and it may cause any or all of our forward-looking statements here or in other publications to be wrong. Factors that may affect future results include currency exchange rate fluctuations, delay or failure of development projects, loss or expiry of patents, production problems, unexpected contract, patent, breaches or terminations, government-mandated or market-driven price decreases, introduction of competing products, Camurus' ability to successfully market products, exposure to product liability claims and other lawsuits, changes in reimbursement rules and governmental laws and interpretation thereof, and unexpected cost increases.

Camurus undertakes no obligation to update forward-looking statements.

Camurus snapshot



Rapidly growing commercial stage company

Leader in opioid dependence treatment with Buvidal® and Brixadi® weekly and monthly depots



Advancing late-stage pipeline with blockbuster potential

Prospect for multiple new approvals in endocrinology and rare disease indications



Unique FluidCrystal® technology platform

Commercially validated with a broad range of applications



Strong operational and financial performance

Sustainable profitability since 2022





Strategy for continued value creation

- Grow Buvidal/Brixadi sales and expand to new markets
- Advance R&D pipeline to new approvals and launches
- 3 Diversify and grow through business development
- Orive operational excellence and sustainable profitability

Camurus' vision 2027

Sustainable value creation for all stakeholders:

5x

Five-fold revenue growth (to SEK 4.5 billion) 3

Establishment of US commercial infrastructure 4

Approvals for four R&D pipeline programs ~50%

Operating margin around 50 percent



Significant recent progress



Advancing R&D pipeline



Corporate development

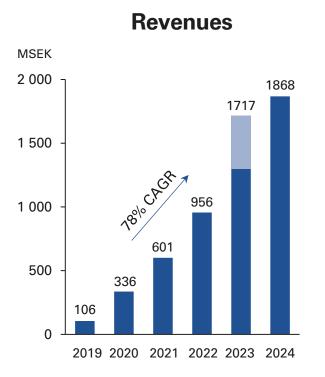


- Global leadership in long-acting treatment of opioid dependence
- Double-digit Buvidal sales growth in Europe, Australia and MENA
- Best-in-class US launch of Brixadi
- Establishment of own commercial infrastructure in the US

- Oczyesa® approved in the EU and UK for the treatment of acromegaly
- Positive results from POSITANO Phase 2b study main part
- SORENTO Phase 3 study advancing in GEP-NET
- Clinical study of once-monthly semaglutide, CAM2056

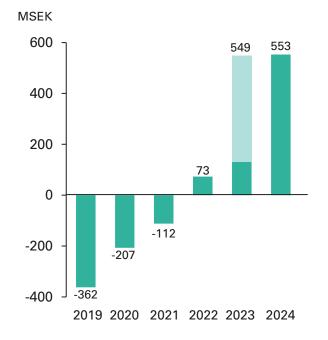
- Solid financial performance with high profitability
- Meaningful investment in R&D and US infrastructure
- Strong cash position
 SEK 3.3 billion no debt
- License agreement with Lilly for FluidCrystal® long-acting incretins

Strong financial development



- One-time revenue related to Brixadi US approval
- Revenues excl. one-times for Brixadi US approval

Profit before tax



- One-time revenue related to Brixadi US approval
- Profit before tax excl. Brixadi US approval revenue



Full year 2025 guidance

Revenue

SEK 2.7 – 3.0 billion +45-61% vs. 2024

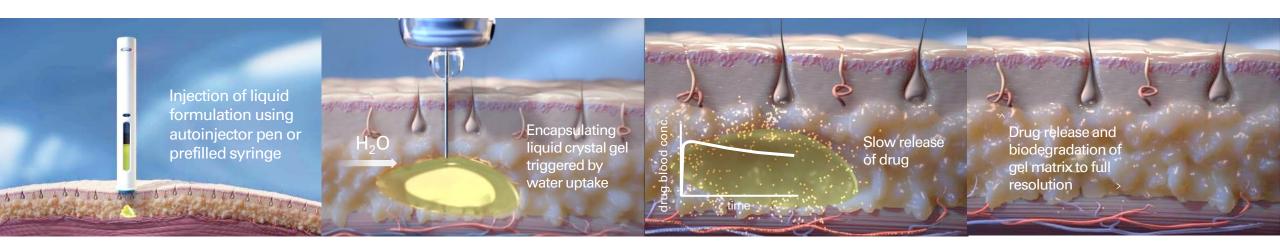
Profit before tax

SEK 0.9 – 1.2 billion +63-117% vs. 2024



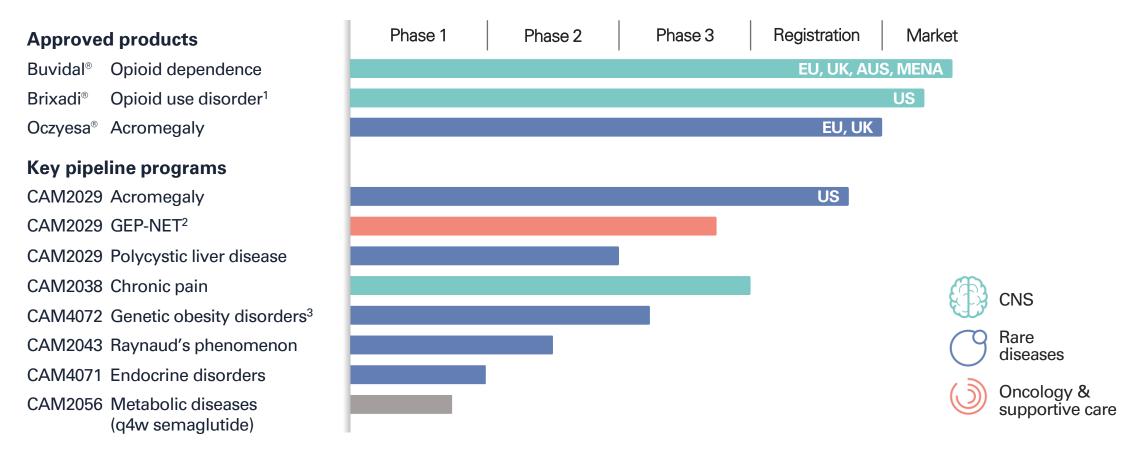
FluidCrystal® extended-release technology

- Easy and convenient administration
- Rapid onset & long-acting release
- Controlled by composition, liquid crystal phase structure and biodegradation
- Applicable across substance classes
- Compatible with prefilled syringes, autoinjector pens, and other advanced devices
- Manufacturing by standard processes





Broad and diversified product portfolio and pipeline



Other clinical stage programs include CAM2032 (prostate cancer), CAM2043 (PAH4), and CAM2047 (CINV5)

Opioid dependence – an escalating global health crisis

Largest society burden of all drugs¹

- 60 million opioid users worldwide¹
- Escalating US opioid overdose deaths²

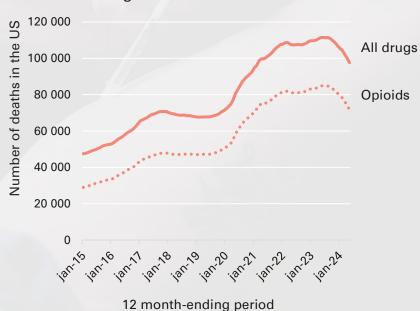
High need for better access to care and new treatment alternatives

Significant limitation with current daily medications

 Burdens and stigma of daily medications, limited treatment compliance, medication diversion, misuse and unintended pediatric exposure

High US overdose death rate

12 Month-ending Provisional Number of Drug Overdose Deaths in the US²









Buvidal – game changing opioid dependence treatment

Weekly and monthly, subcutaneous buprenorphine for individualized treatment of opioid dependence within a framework of medical, social and psychological treatment in adults and adolescents 16 years or over¹

"Buvidal became my way out"

Justin, Buvidal patient in Australia

Buvidal has demonstrated significant benefits to patients and society

- Superior treatment outcome and patient satisfaction¹⁻⁴
- Blocks subjective opioid effects from first dose²
- Reduces treatment burden and improve quality of life^{4,5}
- Decrease risk of diversion, misuse and pediatric exposure^{6,7}
- Provides cost savings⁸

¹Lofwall et al. JAMA Int. Med. 2018;178(6); 764-773; ²Walsh et al, JAMA Psychiatry 2017;74(9):894-902; ³Frost, M., et al. Addiction. 2019;114(8):1416-1426. doi: 10.1111/add.14636; ⁴Lintzeris, N., et al. JAMA Network Open. 2021;4(5):e219041. doi:10.1001/jamanetworkopen.2021.9041, ⁵Barnett et al. Drug and Alcohol Dependence 2021; https://doi.org/10.1016/j.drugalcdep.2021.108959; ⁶EPAR for Buvidal; ⁷Dunlop, A. J., et al. Addiction. 2021. https://doi.org/10.1111/add.15627; ⁸Dunlop, A. Oral. presentation at CPDD June 2020.





Global leadership in long-acting opioid dependence treatment

Wide and growing access to Buvidal and Brixadi

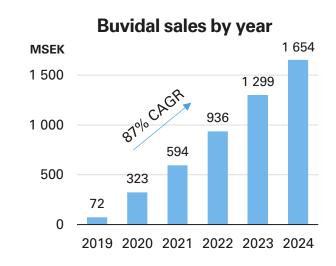
Available across four continents

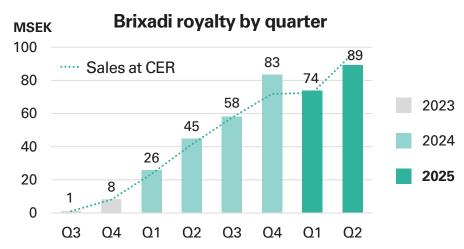
Strong growth of Buvidal in Europe and Australia

- Double-digit growth for six consecutive years
- Estimated 65,000 in treatment with Buvidal in Europe and Australia end of June 2025
- Target more than 100,000 patients on Buvidal in 2027

Increasing Brixadi market share in the US

- Camurus' licensee Braeburn launched in Sep 2023
- Strongest launch ever in therapy area
- Brixadi est. peak market potential > USD 1 bn¹







Growing scientific evidence base

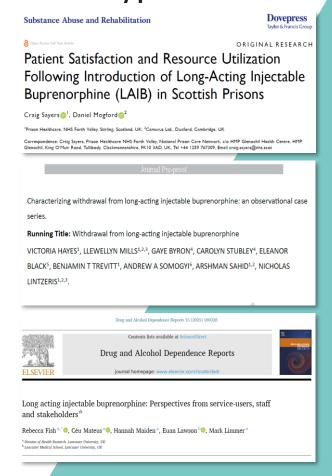
Strong scientific support for Buvidal/Brixadi

- More than 240 scientific publications

Selected recent and planned scientific conference participation in 2025



Recent key publications¹⁻³







Octreotide SC depot, CAM2029

CAM2029 is a long-acting octreotide in development for three serious rare disease indications

- Acromegaly
- Gastroenteropancreatic neuroendocrine tumors (GEP-NET)
- Polycystic liver disease (PLD)

Designed for enhanced efficacy and patient convenience vs. current somatostatin receptor ligands (SRLs)



CAM2029 designed to address key limitations of current first-generation SRLs

- Ready-to-use FluidCrystal® technology
- Rapid onset and long-acting octreotide release¹
- 5-fold octreotide bioavailability vs Sandostatin LAR with potential for improved efficacy¹⁻³
- State-of-the-art, pre-filled autoinjector pen enabling convenient patient self-administration
- Subcutaneous administration with thin needle (22-gauge, 12.5mm)
- Room temperature storage

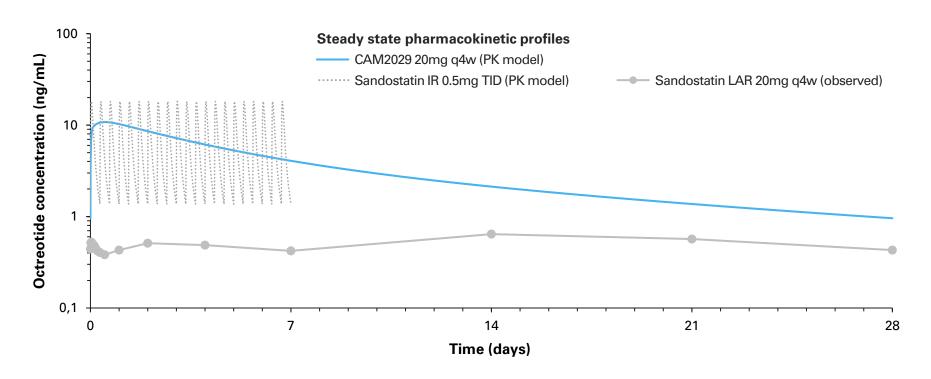




CAM2029 provides high SRL exposure

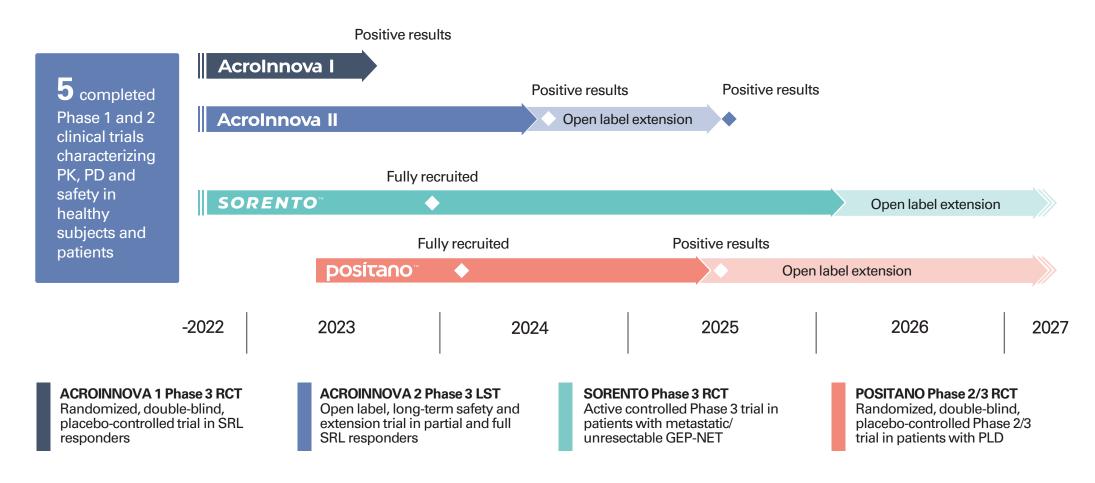
~5x higher octreotide plasma exposure for CAM2029 vs. Sandostatin LAR

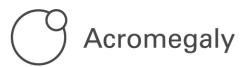
- CAM2029 octreotide plasma levels in the range of immediate release octreotide





Comprehensive CAM2029 clinical program





Towards a patient-centric acromegaly treatment

Acromegaly is a rare, slowly progressive, chronic and serious condition typically caused by a tumor of the pituitary gland and overproduction of growth hormone. This results in excess growth of bones and tissue and a range of other symptoms and, if untreated, to premature death.







Positive results from ACROINNOVA 1 – CAM2029 provided robust biochemical control

ACROINNOVA 1 study design

 24-week, randomized, double blind, placebo-controlled Phase 3 study

Patient population

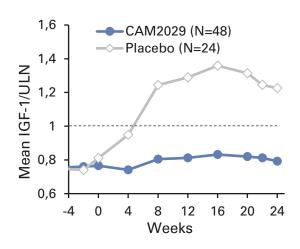
Biochemically controlled on first-generation SRL*



Superiority achieved

 77.2% vs. 37.5% patients with IGF-1 ≤1 ULN with CAM2029 versus placebo, p=0,00018

IGF-1 levels well controlled



CAM2029 improved

- Treatment convenience
- Acromegaly quality of life
- Patient satisfaction

CAM2029 was well tolerated

- Safety profile comparable to well established profile for first generation SRLs
- Most AEs were mild or moderate and transient injection site reactions and gastrointestinal side-effects
- No serious reactions related to CAM2029



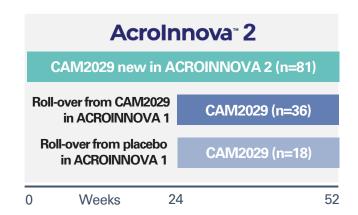
Positive topline results from ACROINNOVA 2

ACROINNOVA 2 study design

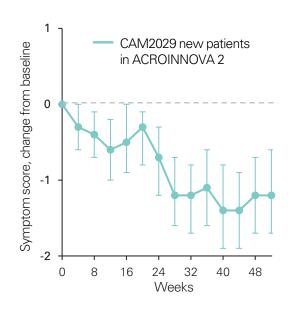
52-week, open-label safety study with further extension

Patient population

- New patients; uncontrolled or controlled with IGF-1<2xULN
- Patients who completed ACROINNOVA 1



Improved acromegaly symptoms with CAM2029



ACROINNOVA 2 results

- Reinforcing long-term safety and effectiveness in ACROINNOVA 1
- Increased response rate from SoC baseline in new recruited patients
- Roll-over placebo patients from ACROINNOVA 1 regained IGF-1 control with CAM2029

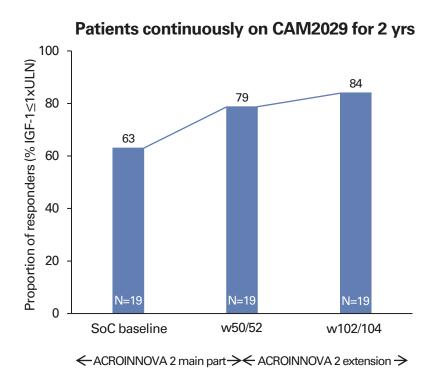
Improved patient reported outcomes for CAM2029 vs standard-of-care baseline

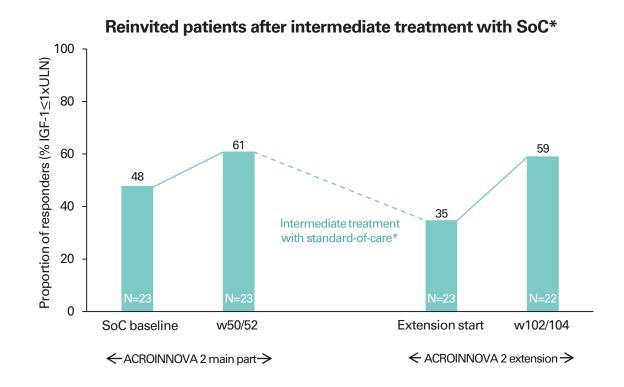
- Treatment satisfaction
- Quality of life
- Injection experience



Positive ACROINNOVA 2 extension study data

Improved biochemical response for patients during treatment with CAM2029





TSQM – treatment satisfaction questionnaire for medication

^{*} Transferred to standard-of-care (SoC) – either octreotide LAR or lanreotide Autogel – after completion of ACROINNOVA 2 main part. When ACROINNOVA extension study started, patients were reinvited to join study for another year on CAM2029. Time on SoC between 15 to 95 weeks (median 35 weeks)



Medical information and dissemination of ACROINNOVA results

Pre-launch activities

- Meeting with acromegaly stakeholders
- National and regional advisory board meeting
- Payer engagement and submissions
- Commercial and medical affairs readiness

Scientific conferences in 2025



Rapid fire presentation, educational program and posters of ACROINNOVA results at ENDO¹





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Potential to become new standard of care for GEP-NET

Neuroendocrine tumors are cancerous tumors originating from cells in the endocrine and nervous system. The tumors can occur throughout the body, most common they occur in the gastrointestinal tract and lungs. The disease can be chronic with serious symptoms and complications.





SORENTO assessing CAM2029 superiority in PFS vs SoC in patients with GEP-NET

Randomized, active-controlled Phase 3 study

- Randomized, multi-center, open-label, active-controlled Phase 3 study of CAM2029 vs. long-acting octreotide or lanreotide in patients with GEP-NET
- Single trial fulfilling regulatory requirements for safety and efficacy

Patient population

 Patients with confirmed, advanced and well-differentiated GEP-NET (grade 1 to grade 3)



Primary endpoint

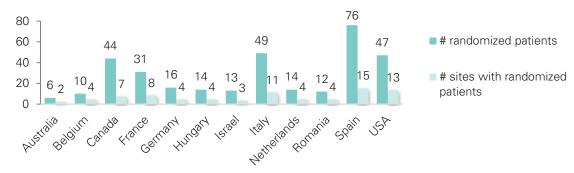
- Superiority in progression free survival, PFS, vs. standard of care (first-line medical treatment)
- Assessed after 194 documented PFS events

Secondary endpoints include

- Overall survival
- PROs (e.g., treatment satisfaction, quality of life)
- Safety

Recruitment completed

 Enrollment of 332 patients across 12 countries exceeding randomization target (302)





Positive results from POSITANO in polycystic liver disease

Polycystic liver disease is a rare, genetic, and chronic disorder characterized by progressive growth of cysts in the liver, which can cause severe symptoms and result in impaired quality of life for patients.





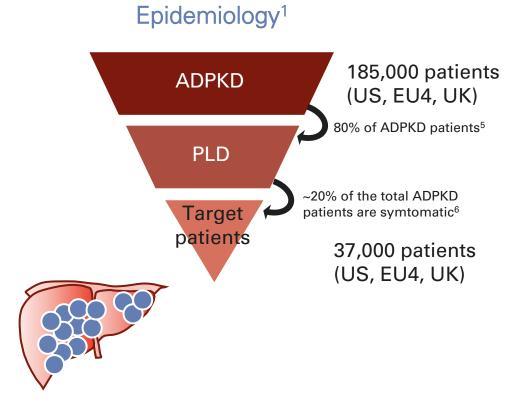
Polycystic liver disease

Disease characteristics and prevalence

- Progressive growth of liver cysts of various sizes
- Estimated 37,000 target patients with symptomatic polycystic liver disease (PLD) in US, EU4 and UK¹
- No available pharmacological treatment for PLD

Treatment options

- Somatostatin receptor ligands show promise in clinical studies: decreasing liver volume, symptoms, and improving quality of life in symptomatic patients PLD²⁻⁴
- CAM2029 has orphan drug designation for ADPLD in EU and the US and ongoing applications for PLD associated with AKPKD





POSITANO – Phase 2b study in PLD

Trial design

- 53-week randomized, placebocontrolled, three-arm study
- Open label extension for 120 weeks

Key eligibility criteria

- Symptomatic PLD (isolated or associated with ADPKD)
- htTLV ≥1800ml/m at screening

Primary endpoint

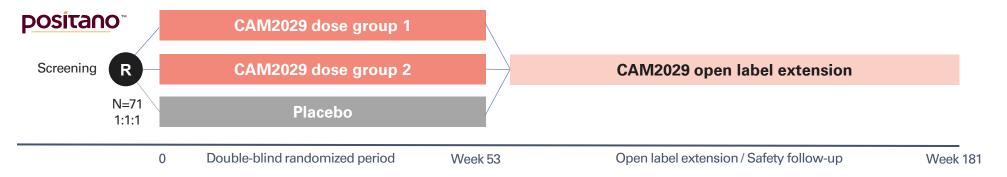
 Liver volume change from baseline to week 53 compared to placebo

Key secondary endpoint

- Camurus' developed PRO, PLD-S

Secondary endpoints

- Total liver cyst volume
- Total kidney volume in ADPKD patients
- PLD symptoms and quality of life
- Safety
- PK and immunogenicity

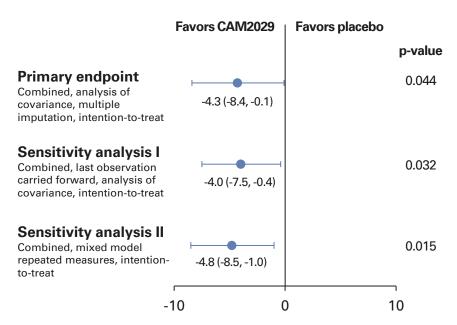




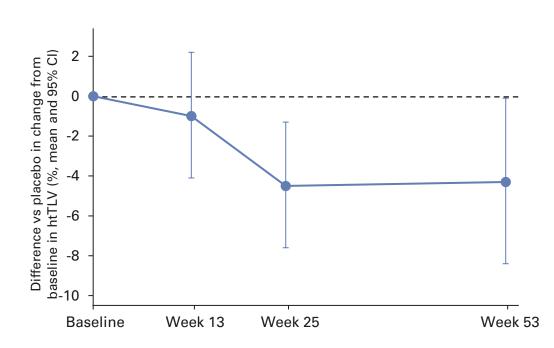
POSITANO met the primary endpoint

Reduction in height adjusted total liver volume change with CAM2029 vs baseline

Main and sensitivity analyses for the primary endpoint Week 53



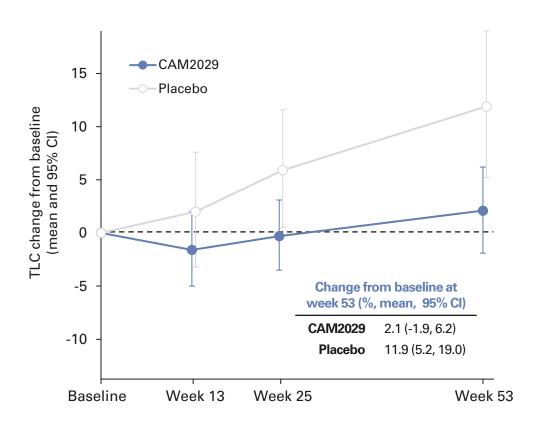
Treatment difference between CAM2029 groups and placebo



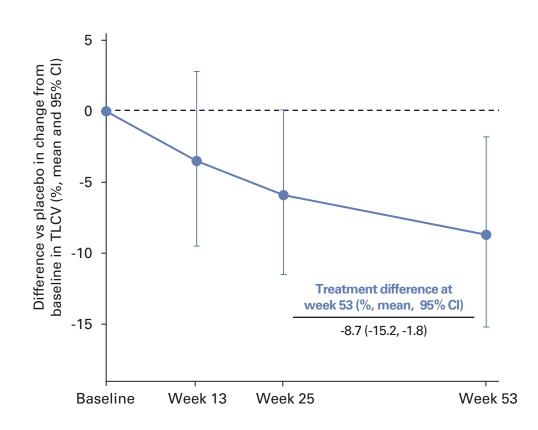


CAM2029 reduces liver cyst volume vs placebo

Total liver cyst volume change from baseline



Difference CAM2029 vs placebo





POSITANO topline results summary for CAM2029

Efficacy conclusions

- Reduction of liver volume growth vs placebo
 - Primary endpoint supported by sensitivity analyses
- Reduction of total liver cyst volume growth vs placebo
- Kidney volume reduction indicated in patients with PLD associated with ADPKD
- Improved PLD symptoms
 - Reduction of PLD-S score versus baseline
 - Improved symptoms indicated in several additional PROs (PLD-Q, PGI-S, CGI-S)
- Robust decrease of IGF-1 vs placebo

Safety profile

- Treatment generally well tolerated
- Safety profile consistent with that of other injectable SRLs
- No new or unexpected safety issues were identified
- · High study and treatment retention
- All eligible patients entered the extension phase



CAM2029 recent milestones and expected progress ahead

AcroInnova[™]

Pivotal randomized placebo controlled and long-term safety trials in acromegaly

- Positive ACROINNOVA results
- NDA acceptance in the US- CRL for manufacturer
- EC market approval in June 2025
- MHRA UK approval in August 2025
- O First EU launch planned Q4 2025
- US regulatory approval H1 2026



Subcutaneous Octreotide Randomized Efficacy in Neuroendocrine TumOrs

- SORENTO Phase 3 start Q4 2021
- SORENTO fully enrolled Q4 2023
- O Completion core phase H1 2026
- O Regulatory submission H2 2026



Polycystic liver Safety and efficacy
TriAl with subcutaneous Octreotide

- Orphan drug designation in EU and US
- Positive POSITANO results in June 2025
- End-of-phase 2 meeting with FDA, Q1 2026

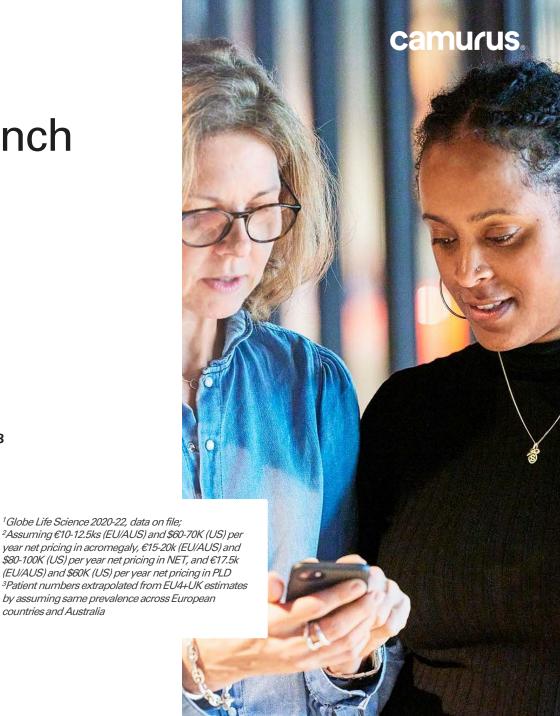
Commercial readiness for launch of CAM2029 in acromegaly

Pre-launch activities in US and EU

- In-depth market research
- Optimizing the distribution and supply chain model
- Payor interactions and advisory meetings
- Increasing awareness of Camurus among stakeholders

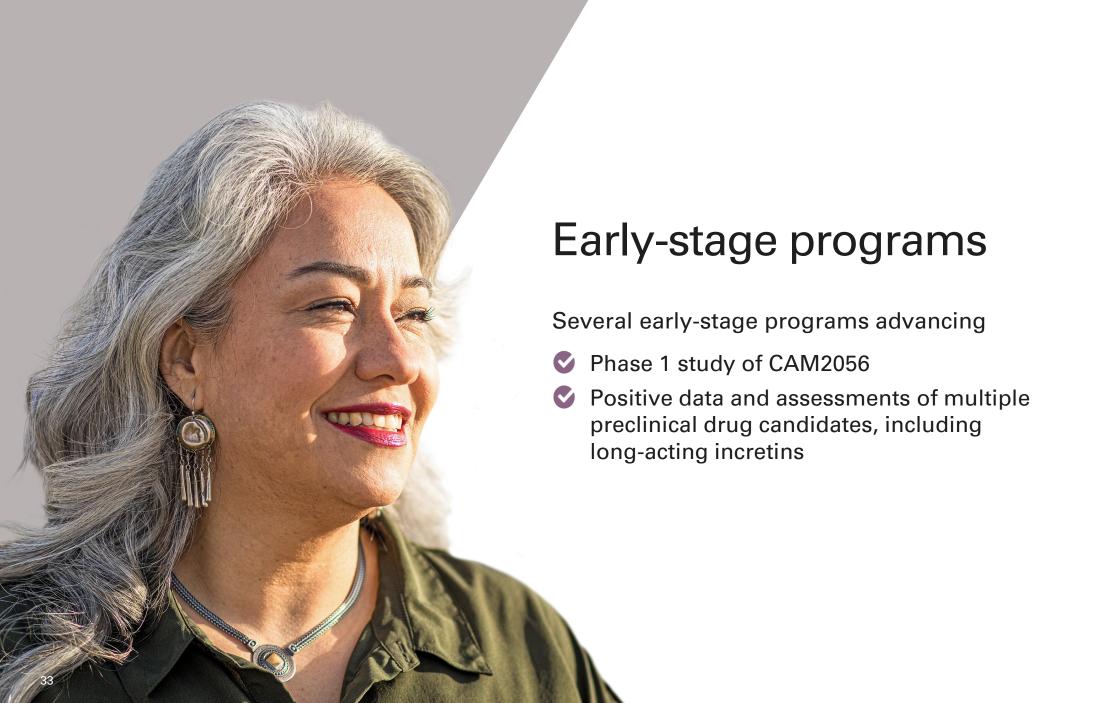
CAM2029 peak sales estimates >2 billion USD across indications¹⁻³

	TERRITORY	PATIENT POPULATION	EST. PEAK PATIENT SHARE	EST. PEAK SALES
ACRO ¹	EU/AUS	16,500 ⁴	20 - 35%	€30 – 65 million
	US	10,000	25 - 40%	\$150 – 280 million
NET ¹	EU/AUS US	68,000 ⁴ 37,000	30% 40 %	€300 – 400 million \$1,200 – 1,500 million
PLD ¹	EU/AUS	15-18,000 ⁴	30 – 40%	€80 – 100 million
	US	12-13,000	30 – 40%	\$200 – 300 million



countries and Australia

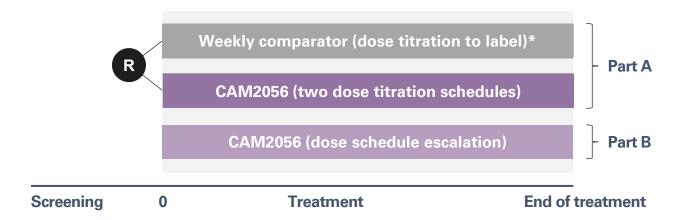




Progress of clinical study of CAM2056

CAM2056 – once monthly FluidCrystal semaglutide

- Completed preclinical program met target profile
- All patients dosed in Phase 1 study evaluating pharmacokinetics, weight loss, tolerability and safety of CAM2056 in overweight or obese participants
- Top-line results expected Q4 2025





- Type 2 diabetes
- Weight management
- Inflammation
- Neuropsychiatric disorders
- Substance use disorders

License agreement with Lilly on long-acting incretins

Partnership focused on long-acting therapies based on FluidCrystal and Lilly's proprietary drug compounds

- Lilly obtained license to research, develop, manufacture and commercialize longacting incretin products based on FluidCrystal
- Includes up to four Lilly proprietary drug compounds within the exclusivity scope:
 - Dual GIP and GLP-1 receptor agonists
 - Triple GIP, glucagon and GLP-1 receptor agonists
 - An option to include amylin receptor agonists

Camurus eligible to receive:

- Up to \$290 million in license fees, development and regulatory milestone payments
- Up to \$580 million in sales-based milestone payments
- Tiered mid-single digit royalties on global net product sales



Significant near-term opportunities

- Continued Buvidal growth in Europe and RoW
- Increasing Brixadi penetration in the US
- O US market approval of CAM2029 in acromegaly
- O Clinical results for CAM2056 and CAM2029
- O Diversification through business development
- Positive financial outlook 2025 with expected high revenue and profitability growth





Shareholders and analyst coverage

Shareholders as of 30 September 2025	Number of shares	% of capital	% of votes
Sandberg Development AB	18,280,692	30.5	30.5
Fourth Swedish National Pension Fund	2,808,776	4.7	4.7
Swedbank Robur Fonder	2,564,932	4.3	4.3
Fredrik Tiberg, CEO	1,500,000	2.5	2.5
Vanguard	1,424,473	2.4	2.4
Handelsbanken fonder	1,385,784	2.3	2.3
Avanza Pension	1,238,601	2.1	2.1
Capital Group	1,149,991	1.9	1.9
AFA Försäkring	906,812	1.5	1.5
SEB Funds	850,383	1.4	1.4
Carnegie Fonder	834,652	1.4	1.4
Norges bank	742,052	1.2	1.2
BlackRock	741,773	1.2	.1.2
Länsförsäkringar Fonder	658,140	1.1	1.1
Jupiter Asset Management	619,488	1.0	1.0
Other shareholders	24,142,085	40.3	40.3
In total	59,848,634	100.0	100.0



Analysts

DNB Carnegie Erik Hultgård

Handelsbanken Suzanna Queckbörner

Jefferies Shan Hama

Nordea Viktor Sundberg

Pareto Dan Akschuti

Stifel

Oscar Haffen Lamm

SEB

Christopher Uhde

ABG Sundal Collier Georg Tigalonov-Bjerke

Kempen Romy O'Connor

Redeye* Richard Ramanius



Experienced and committed management team



Fredrik Tiberg, PhD
President & CEO, CSO
In Company since 2002
Holdings: 1,500,000 shares, 42,000
employee options and 13,500 PSP units

Education: M.Sc. in Chem. Eng., Lund Institute of Technology, PhD and Assoc. Prof. Physical Chemistry, Lund University. Previous experience: More than 20 years executive leadership experience from the pharmaceutical industry. Prof Physical Chemistry, Lund University; Visiting Prof at Oxford University; Section Head, Inst. for Surface Chemistry.



Anders Vadsholt Chief Financial Officer In Company since: 2025 Holdings: 2,300 PSP units

Education: M.Sc. In Corporate Law and Economics, Copenhagen Business School, and MBA, University of Melbourne

Previous experience: More than 25 years experience in corporate finance, venture capital, and the biotech industry, incl. Orphazyme A/S, MinervaX ApS, and Topotarget A/S.



Richard Jameson Chief Commercial Officer In Company since: 2016 Holdings: 29,193 shares and 6,082 PSP units

Education: B.Sc. in Applied Biological Sciences from University West of England

Previous experience: General Manager, UK & Nordics for Reckitt Benckiser (2010 – 2013) and Area Director Europe, Middle East and Africa for Indivior (2013 – 2016).



Fredrik Joabsson, PhD Chief Business Dev. Officer In Company since 2001 Holdings: 40,170 shares and 2,918 PSP units

Education: M.Sc. in Chemistry, PhD in Physical Chemistry, Lund University

Previous experience: More than 20 years of experience in pharmaceutical R&D, business development, alliance management and investor relations.



Markus Johnsson Senior VP R&D In Company since: 2003-2017, 2019-Holdings: 16,000 shares and 2,918 PSP units

Education: Ph.D. in physical chemistry and M.Sc. in chemistry from Uppsala University.

Previous experience: More than 20 years of experience from pharmaceutical development and project management



Maria Lundqvist
Head of Global HR
In Company since 2021
Holdings: 2,918 PSP units

Education: B.Sc: in Business and Economics, Uppsala University.

Previous experience: More than 20 years of experience of leadership roles within Human Resources, including HR Director Nordics at Teva Pharmaceuticals and HR positions at Tetra Pak. Vestas and AstraZeneca.



Alberto M. Pedroncelli Chief Medical Officer In Company since 2023 Holdings: 1,000 shares, 20,000 employee options and 1,500 PSP units

Education: MD University of Milan. Ph. D. endocrinology post-graduate school University of London Previous experience: Head of Clinical Development and

Previous experience: Head of Clinical Development and Medical Affairs Recordati, Senior Leadership positions Novartis, clinician and research fellow Dept. Endocrinology, University Hospital Bergamo, Italy



Annette Mattsson VP Regulatory Affairs In Company since: 2017 Holdings: 2,004 shares and 2,918 PSP units

Education: Bachelor of Pharmacy, Uppsala University and Business Economics, Lund University

Previous experience: More than 25 years of experience within regulatory affairs, including European RA Director/Global RA Lead at AstraZeneca and Global RA Lead at LEO Pharma.



Agneta Svedberg VP Clinical Dev. In Company since: 2015 Holdings: 22,987 shares and 2,918 PSP units

Education: M.Sc. In Radiophysics and B.Sc. In Medicine from Lund University, Executive MBA from Executive Foundation Lund

Previous experience: More than 25 years of experience in drug development, incl. as COO at Zealand Pharma, CEO of Cantargia, Senior VP Clinical Development at Genmab.



Behshad Sheldon President Camurus Inc. In Company since 2024 Holdings: 1,000 shares, 2,000 employee options and 2,918 PSP units

Education: B.Sc. in Neuroscience from University of Rochester Previous experience: More than 25 years of experience from the international pharma industry, including President & CEO of Braeburn Pharmaceuticals and senior positions within Smithkline Beecham, Bristol-Myers Squibb and Otsuka Pharmaceuticals.



Susanne Lagerlund VP, Technical Operations In Company since 2023 Holdings: 250 shares and 2.618 PSP units

Education: M. Sc. Chemical Engineering and studies Business Econoics, Lund University

Previous experience: More than 30 years of experience from pharmaceutical industry, including Global Regulatory CMC Director at AstraZeneca, VP Regulatory Affairs at Cantargia, and Global Portfolio Lead at LEO Pharma.



Bo A. C. Tarras-Wahlberg VP Legal & Group General Councel In Company since 2024 Holdings: 2,918 PSP units

Education: LLM from Lund University and studies at Queen Mary College

Previous experience: More than 20 years of experience as lawyer and from international senior legal positions, incl. as Assoc. General Counsel at Baxter, Gambro, legal private practice and as law clerk at District Court.